

## 24 September 2025 HFW, 8 Bishopsgate, London EC2N 4BQ

Draft agenda, subject to change

- 00.80	BREAKFAST AND NETWORKING
08.30	Grab a coffee and croissant, and connect with your peers!
08.30 -	WELCOME
08.40	Richard Brent, head of content, Briefing
08.40 -	KEYNOTE: Steering a course through economic uncertainty and geo-
09.15	political chaos
	Persistent macroeconomic uncertainty, including slow growth, 'stagflation' and geopolitical instability; these are the economic pressures which require an agile and and proactive approach to financial planning and risk management. How can finance leaders steer their firms through these uncertainties while maintaining profitability and supporting long-term growth?
09:15 –	LEADERS PANEL: Growth, profitability and business planning in uncertainty
10:00	Delivering growth in an uncertain world?
	Managing the tension between the pressure to drive up productivity versus the push for growth
	How to balance hybrid working and growth plans with long leases
	The role of tech in releasing lockup and improving the firm's financial
	position
	How to engage leadership teams with longer-term planning
10:00 -	ROUNDTABLES: strategies to improve working capital, reduce lock up and
10.45	harness efficiencies
	Choose a table and share your perspective on the strategic challenge for finance leaders
	Strategies for improving WIP to cash/lockup
	Building commercial awareness to get fee-earners to think like finance leaders
	Navigating business transformation: getting started with overhauling legacy
	systems
	Smart Resourcing: matching skills, roles, and tools for maximum efficiency
10.45 –	COFFEE BREAK
11:00	Continue the conversation over a brew
11:00 –	QUICKFIRE ROUND-TABLE FEEDBACK
11:30	A chance to hear the key takeaways from all the roundtable discussions
11:30 –	FINANCE FOCUS: Al and the pricing/cost conundrum
12:00	As genAl continues to be rolled out at pace, there is an emerging set of
	challenges around cost structures, client expectations around pricing and
	value, and the reallocation of fee-earners' time.

12:00 -	IN CONVERSATION: The changing role of the legal CFO
12:30 –	The CFO as strategist, change agent and cultural leader
30 mins	Navigating tech investments, pricing evolution, and talent pressures
	What skills and teams do finance need for the next five years
12.30 -	CLOSING REMARKS
12:35	Richard Brent, head of content, Briefing
12.35 -	LUNCH
13:30	Join us for a light lunch before heading back to your desk